

# the gisf newsletter

events, research and vacancies to keep aid workers safe



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Humanitarian Outcomes

## RISK MANAGEMENT & DECISION MAKING UNDER UNCERTAINTY

DURING THE AFGHANISTAN CRISIS 2021

Araba Cole &  
Panagiotis Olympiou

### Spotlight

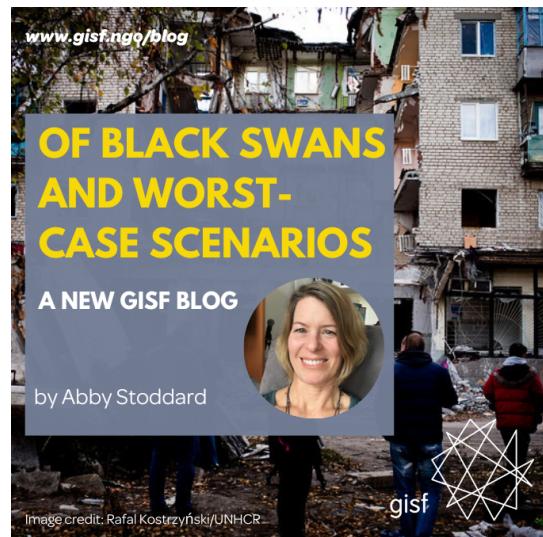
## Risk Management Under Uncertainty During the Afghanistan Crisis 2021

The rapid Taliban takeover of Kabul in summer 2021 stunned the world, defying the expectations of casual onlookers and experts alike. The humanitarian response was an extreme example of crisis decision-making under conditions of radical uncertainty. This study by Araba Cole and Panagiotis Olympiou seeks to draw lessons from this experience for use by security risk management practitioners in today's complex operational environments. Supported by GISF and Humanitarian Outcomes, the report delves into how individuals and organisations were impacted by the uncertainty and explores how SRM could benefit from calibrating tools and processes to the behavioural and psychological aspects of crisis and security risk management.

## Of Black Swans and Worst- Case Scenarios: how humanitarians contend with collateral violence and catastrophic risk

by Abby Stoddard

Every year, Humanitarian Outcomes publishes the latest verified casualty statistics for aid workers globally. This year's figures reflect the increasing threat to aid workers from random and collateral violence in the face of major combat operations and airstrikes.



In this blog, Humanitarian Outcomes' Abby Stoddard considers why humanitarian organisations struggle to manage risk in the face of uncertainty and the steps to take to prepare for the unpredictability of major warfare.

## Upcoming events improving aid worker security



incidents: reporting and analysis between international and local NGOs'. Exploring partnerships, equitable risk-sharing and effective collaboration, join us at Aidex to meet like-minded colleagues in the humanitarian sector and explore critical issues affecting SRM today.

[Register here.](#)

## Aidex 2022 | Two Workshops Hosted by GISF and Insecurity Insight

16 – 17 November | Open Access | In person

In collaboration with Insecurity Insight, we are excited to announce our two workshops at this year's Aidex, 'Working towards risk sharing and equitable security risk management in partnerships' and 'Collaborating on security

## Resources enabling safe humanitarian action

## NGO Security Collaboration Guide

The need to collaborate across aid organisations is growing in the face of more significant and complex risks facing

humanitarian aid. This online guide provides practical support and resources to help security focal points (SFPs) collaborate better, outlining options for organisational collaboration and how these can be established and maintained.

### NGO Security Collaboration Guide

NOW  
AVAILABLE



Missed an event? Check out our latest event recordings

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### Continuing Professional Development



1. Partner with DisasterReady
2. Automatic registration upon certification
3. <https://inssa.org/cpd>
4. 180 quarter credits over 3
  - a. Internal resources on [www.disasterready.org](http://www.disasterready.org)
  - b. External resources (training, seminars, books, etc.)
  - c. Supervisor-endorsed work projects
  - d. Primary research, thought leadership, publication



### The Professionalisation of Security Risk Management in the NGO Sector | Webinar

On 31 August, at a webinar co-hosted with INSSA, we were joined by Javeria Malik (INSSA), Shaun Bickley (Tricky Locations), Tina Bolding (Disaster Ready), Christina Wille (Insecurity Insight), Michael O'Neill (INSSA), and Stacy Guidera (Disaster Ready) to explore the journey of professionalisation in the NGO sector. The webinar introduced free, accessible professional development programmes for humanitarians of all levels. Whether undertaking new SRM responsibilities, looking for training opportunities for non-security staff, or looking to demonstrate your competency as a humanitarian security professional, this webinar features ripe discussions on how and why aid workers can develop their SRM skills and knowledge.

[Watch the webinar here.](#)

Updates from across the humanitarian sector

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A monthly report reviewing the incidents affecting NGOs in INSO's countries of operations. This report covers the impact of conflict, armed groups, political developments, economic pressures, and more on aid delivery.

An exploration of how the h2h fund activation for the 2021 Haiti earthquake helped to fill gaps in the humanitarian response and the relevance and appropriateness of h2h's activities.



### **HPG & Somali Public Agenda | Data sharing and third- party monitoring in humanitarian response**

A working paper examining the risks, opportunities, and responsibilities involved in data sharing and third-party monitoring by humanitarian organisations.



### **ALNAP | 2022 The State of the Humanitarian System**

A report assessing the size, shape and performance of the humanitarian system between Jan 2018 and Dec 2021, in the face of rising challenges and an 87% growth in the number of people needing humanitarian assistance.

## Vacancies in humanitarian security risk management

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Browse the latest vacancies in humanitarian security risk management on [our website](#).



#### **Humanitarian Access and Security Manager – Voltigeur**

Lyon, France



#### **Senior Risk Advisor**

Near Brighton, Sussex, UK



#### **Global Surge Security Liaison Officer**

Remote



#### **Safety, Security and Access Head of Department**

Mozambique

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UPLOAD YOUR APPLICATION TODAY • [WWW.GISF.NGO](http://WWW.GISF.NGO)

## GISF's Internships and Young Professionals Portal is Now Online!

Interested in gaining experience in SRM? You can now upload your applications to our internship portal to connect with inspiring INGOs and learn more about the different roles and responsibilities in humanitarian security.

Want to engage more with GISF?

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