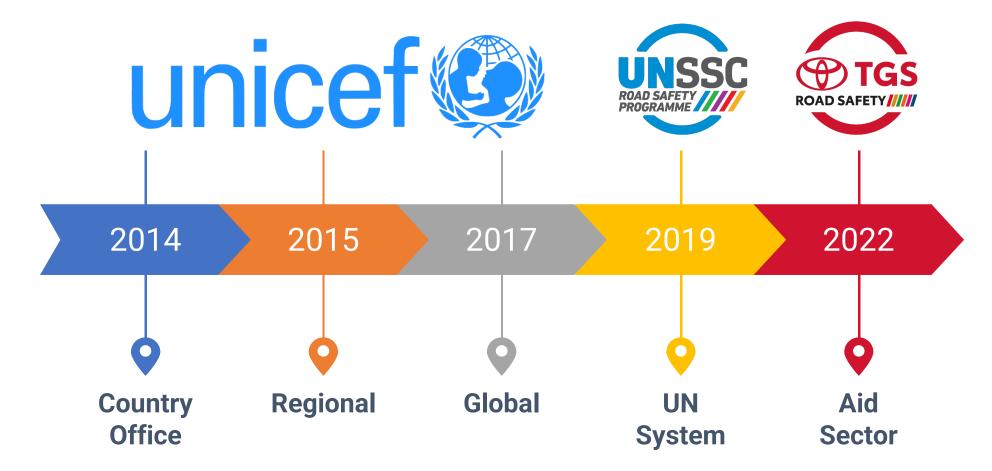


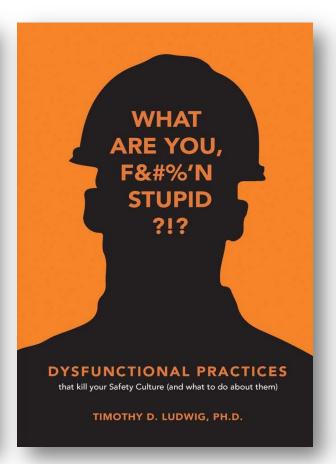
# **Encouraging Safe Behaviour**

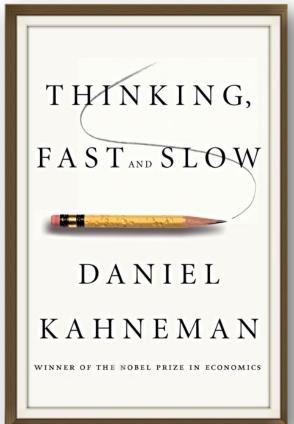
# Road Safety Program Evolution



#### References









#### **ABCs of Behaviour**

Environmental Situational Training

Antecedent

Norms Motivation Attitudes Leadership Logical, planned Motivated

**B**ehaviour

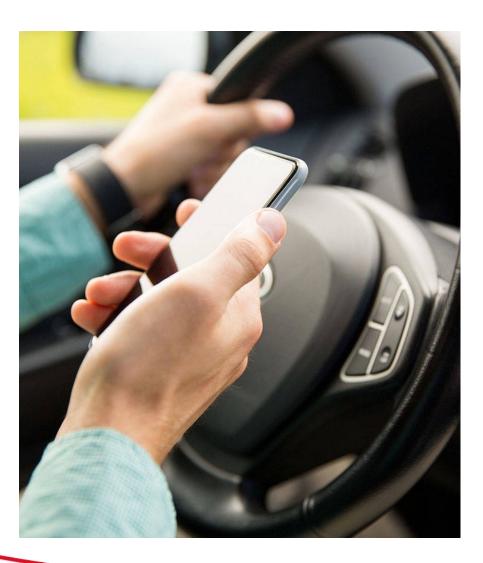
Instinctive, habitual Path of least resistance

Positive Personal, Likely, Immediate

Consequences
Impersonal, unlikely, distant

**Negative** 





# Behaviours shape Attitudes

- Attitudes are easier to change than behavior
- Behaviour that contrasts with attitude often 'wins'
- Attitudes are often changed to justify a behaviour, after the fact

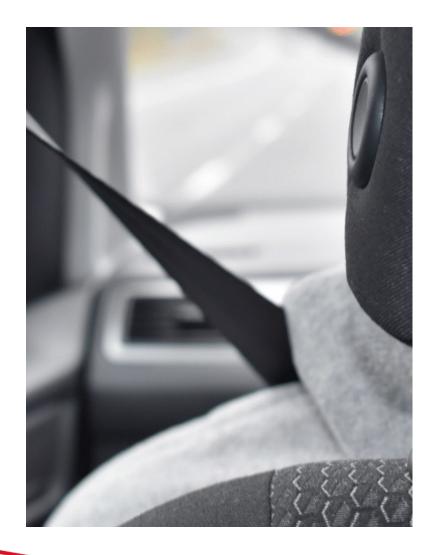


# Training can change behaviour

- Realistic situations
- Practice & repetition
- Experiential learning
- Coaching
- Consistent, positive reinforcement of desired behaviours
- Post-training monitoring and reinforcement



#### **Habits**



- Habits are behaviours that have become automated over time
- Habits do not require conscious thought
- They are very hard to change
- Changing attitudes does not change a habit
- Experiential practice with positive reinforcement can change a habit over time

#### Motivation



- Motivation is based on the previous consequences and the current antecedent
- A distant, low probability consequence is unlikely to motivate behaviour
- Rewards & incentives are not as effective as you may think
- Punishments are counter-productive
- Social norms are a powerful motivating factor
- Path of least resistance is also powerful

### Human behaviour is predictable



- Your risk management system has evolved to permit – or encourage – the incidents that occur
- Procedures and rules that do not take human behaviour into account tend to have opposite or secondary effects
- If people aren't behaving the way you want them to, it's not their fault

# **Applied Behavioural Analysis**

- Target the system, not individuals
- Observe behaviours to find risks
- Ask your colleagues why the risks are taken
- Analyse the antecedents that direct at-risk behaviour, or fail to encourage safe behaviour
- Identify the **consequences** that reinforce at-risk behaviour, or punish safe behaviour to save time or trouble
- Monitor & reinforce the behaviour you want to achieve



### Summary

- Behaviours are affected by the environment
- Behaviours are influenced by consequences
  - They are more influential if they are probable, personal and prompt
- Behaviours need to be reinforced or enforced
- Behaviours tend to follow the path of least resistance
  - Habits are powerful; good intentions are weak
  - Attitudes are easier to change than behaviours





#### What Makes a Safe Driver?



Safe Organisation

Safe **Driver** 

Safe Journey

Safe **Progress** 

Safe Control

Knowledge Awareness Risk & Skills **Factors** 

